# THE ARETÉ TRUST REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

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#### REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 AUGUST 2023

**MEMBERS:** 

Mr M S J Roberts

Mrs C L Williams

Mrs J Brooke (Chair of Trustees)

**TRUSTEES** 

Mrs J Brooke (Chair of Trustees)

Mr R C Chapman

Mrs S J Pritchard (Headteacher, Chief Executive Officer,

Accounting Officer)

Mr D W Smith Mrs R Horsley

**SENIOR MANAGEMENT TEAM:** 

Headteacher

Mrs Sharon Pritchard

Deputy Headteacher

Miss Fiona Kellett Mr Tom Golding

Deputy Headteacher

(Appointed 01/09/22)

Assistant Headteacher Assistant Headteacher Assistant Headteacher Assistant Headteacher Assistant Headteacher

Mrs Kaye Cooper Mrs Rebekah Kidd Mrs Anne Mason Miss Sarah Longley Mrs Tabitha Braggins

**Operations Director** Finance Director

(Appointed 01/09/23) Mr Matthew Barrett Mrs Helen Smither

REGISTERED OFFICE

The Areté Trust

**Dartford Grammar School For Girls** 

Shepherds Lane

Dartford Kent DA1 2NT

REGISTERED COMPANY NUMBER 10760163 (England and Wales)

INDEPENDENT AUDITORS

McCabe Ford Williams

Statutory Auditors and Chartered Accountants

Building 1063 Cornforth Drive Kent Science Park Sittingbourne Kent ME9 8PX

**BANKERS** 

Barclays Bank

1-2 Copperfields Dartford

Kent DA1 2DE Page 1

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

The trustees who are also directors of the academy trust for the purposes of the Companies Act 2006, present their report with the financial statements of the academy trust for the year ended 31 August 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) and the Academies Accounts Direction issued by the Education and Skills Funding Agency.

The academy trust operates one secondary academy, Dartford Grammar School for Girls in Dartford, Kent. The academy had a roll of 1,248 students in the school census on 14 June 2023.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

### **OBJECTIVES AND ACTIVITIES Objectives and aims**

The objects of the academy trust as set out in the governing document are:

- To advance for the public benefit, education; but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing schools offering a broad and balanced curriculum.
- To promote for the benefit of the inhabitants of the areas in which the academies are situated the provision of facilities for recreation or other leisure time.

The first school to become a member of the academy trust was Dartford Grammar School for Girls on 1 June 2017.

Dartford Grammar School for Girls is an 11-18 selective academy. On 31 August 2023 the school had 1,248 students (including the Sixth Form) on its roll.

The school offers a fully inclusive, wide ranging and holistic education for all students.

The main objectives of the academy trust during the year ended 31 August 2023 are summarised below:

- to ensure that every student enjoys the same high quality education in terms of teaching and learning, resourcing and pastoral care, maximising the life chances of all students;
- to continue to raise the standard of educational achievement of all students;
- to continue to improve the effectiveness of the academies by keeping the curriculum and organisational structure under continual review;
- to provide value for money for the funds expended;
- to comply with all appropriate statutory and curriculum requirements
- to maintain close links with the local community; and
- to conduct the academy trust's business in accordance with the highest standards of integrity, probity and openness.

The academy trust's main strategy is to raise standards of achievement and progress through continuous improvement and engagement in all aspects of the organisation.

The core purpose is teaching and learning. Performance is measured against the overall quality of teaching and learning and how these are translated into students' achievement and progress.

The key activities that support this strategy are:

- A solid organisational structure that supports both students and staff and also informs all stakeholders of clear lines of accountability and responsibility.
- A robust performance management system coupled with CPD and training opportunities for staff, Trustees and Governors.
- Use of data and tracking procedures to measure progress and inform actions and interventions.
- Robust quality assurance processing including financial controls, which are transparent, that supports the key strategies.

The academy trust's mission is encapsulated in its vision statement: Excellence and Virtue.

The academy trust seeks to promote outstanding educational experiences that will inspire and challenge all learners to achieve the best of their abilities and prepare them to live and work as active and participating citizens.

In achieving this, the academy trust is committed to provide opportunities to maximise life chances for all children and young people, regardless of their background, which promotes:

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

- The highest standards of achievement
- Traditional values and high expectations
- Leading edge practices in curriculum, teaching and learning
- A challenging, enjoyable and tailored learning journey for all
- Outstanding provision and outcomes in all the areas of extra-curricular activities
- An emphasis on participation, inclusion, enterprise, personal development, spirituality and well-being
- Partnership with parents/carers and the wider community

#### The Priorities for the academy trust are:

- Standards and Achievements; standards to continue to rise with a particular focus on the proportion of students achieving the highest grades.
- Teaching and Learning: assessment for learning will be embedded in all classrooms across the schools with a particular focus on challenging the most able. To continue to learn from each other and from the best practice locally, nationally and internationally.
- Curriculum and Assessment: to promote an exciting, challenging and varied curriculum. To continue to celebrate extra-curricular / curriculum enrichment by encouraging learning beyond the classroom.
- Well-being: to provide a learning environment that is safe that promotes respect, tolerance and responsibility and that prepares students for the world of further study and work.
- Recruitment and Retention: to be committed to building an effective, highly skilled and well supported workforce
  by recruiting the best staff we possibly can, growing capacity from within and sharing best practice within and
  between partner schools.
- Partnerships: through working in partnership to both respond to and anticipate community needs.
- Leadership and Governance: through the further development of "distributed" leadership, supported by flexible and rigorous monitoring and evaluation to:-
  - Continue to improve standards
  - Ensure that leadership at all levels is focussed on further raising of standards
  - Ensure sound financial management in a climate of falling school budgets
  - Ensure accommodation is fit for 21st Century teaching and learning
  - Use infinite resource responsibly and "recycle, re-use and reduce" wherever we can

#### **Public Benefit**

The Trustees confirm that they have complied with the duties in Section 17(s) of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education.

We have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

#### Social investments

The Trustees recognise that equal opportunities are an integral part of good practice within the workplace. The academy trust aims to establish equality of opportunity in all areas of its activities including the creation of a working environment in which the contribution and needs of all people are fully valued.

#### Disabled persons

Ramps and disabled toilets are installed and door widths are adequate to enable wheelchair access to all ground floor areas to the academy trust buildings. Where appropriate, lifts have been installed to facilitate wheelchair and disabled access to the upper levels of the buildings. The policy of the academy trust is to support recruitment and retention of students and employees with disabilities. The academy trust does this by adapting the physical environment where possible by making support resources available and through training and career development.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

# STRATEGIC REPORT Achievement and performance Charitable activities

The academy trust has implemented innovative and aspirational strategies to build on the school's two Outstanding Ofsted inspections in June 2016 and October 2021.

2022-2023 was the fifth year of the academy trust's 7-year Development Plan, which has the overarching aim, "To work together to provide excellent opportunities and maximise life chances for all children and young people, regardless of their background". Due to the Coronavirus pandemic, the Trustees agreed to extend the 5-year plan by two years as it was not possible to meet the timescale of the original plan under such circumstances. The trust continued to develop and embed leadership and management structures, systems and policies to support the continued development and growth of the academy trust.

2022-2023 was the second year of the ambitious 5-year Development Plan for Dartford Grammar School for Girls. There very clear objectives and aims, and 5 priority areas: leadership & management, quality of teaching & learning, behaviour and attitudes, personal development and the Sixth Form. The plan has the overarching aims of being a centre of excellence for teaching, learning and leadership and to raise aspirations and maximise life changes for all students, from all backgrounds.

The 2023 GCSE results were outstanding and the best in the academy's history, when compared to pre-Covid outcomes. In a challenging year with the impact of disruption to education because of Covid still very much being felt, students excelled and the academy trust was delighted with the outcomes.

- % Grade 9 = 22%
- % Grade 8-9 = 48.9%
- % Grade 7-9 = 73%

The provisional DfE Performance Tables published in October 2023 confirmed the academy's outstanding performance, which included the academy being placed in the top 100 of secondary schools in England for Progress 8 for all students.

At A Level, the results were also exceptional with 33% of grades at A\*/A and 67.6% at A\*/B The detailed DfE 16-18 Performance tables will not be published for the A Level results until later in the 2023-2024 academic year, however the academy believes that the data will be positive.

The academy was delighted with the high number of students who secured places to study STEM subjects and follow courses related to healthcare, including medicine and dentistry, with strong numbers progressing to Oxbridge and the Russell Group universities. The retention rates continue to be outstanding in the Sixth Form.

The academy continues to be very heavily oversubscribed with over 1300 applications for the 180 available places for Year 7 entry in September 2023. The admissions policy which prioritises Pupil Premium students has supported an increase in Pupil Premium students joining the school; on average 21% of students in Years 7-11 for the start of the new year in September 2023 were in receipt of Pupil Premium.

In the Sixth Form, numbers continue to be very strong. For entry to Year 12 in September 2023 the academy had an exceptionally high number of applications once again.

2022-2023 was a highly successful year for the academy. In addition to outstanding examination results at GCSE and A Level, it was very positive to be able to return fully to a more "normal" way of operating following Covid, with a broad range of extra-curricular activities, trips and visits in the UK and abroad returning once more to enhance the curriculum.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

Throughout the year, the academy's teaching and support staff worked exceptionally hard, providing a truly excellent education for students at Dartford Grammar School for Girls.

In 2022-2023 the school site and facilities were further improved to enhance the learning and working environment for students and staff.

The academy continues to place great importance on the retention and recruitment of high quality teaching and support staff and seeks to promote a positive work-life balance with a focus on wellbeing for all members of the community. As an ongoing key priority, the academy is very pleased with the low staff turnover and positive feedback from staff about working at Dartford Grammar School for Girls.

#### Key financial performance indicators

The Trustees are of the opinion that given the nature of the financial management of the business there are only a few key performance indicators which require specific monitoring. The significant indicators are:

- Student numbers which provides the basis for funding from the ESFA
- Spend on staff costs across each academy as a percentage of funding from the ESFA
- Adequate financial provision and reserves being established to meet known expenditure increase in forthcoming years

Student numbers have increased during the reporting period

Student attendance has remained at exceptionally high levels

The Local Governing Body recommend to the Board the annual budget for each academy and the aim is that total expenditure is to closely match income plus any brought forward surplus. This is monitored regularly for actual expenditure against budget.

Staff costs as a percentage of total income excluding capital		
income:	31.08.23	31.08.22
Teaching staff & educational support staff	67.7%	65.5%
Other support staff	8.2%	11.3%
Total staffing	75.6%	76.8%
Staff costs as a percentage of GAG & APF income:	31.08.23	31.08.22
Teaching staff & educational support staff	77.0%	71.9%
Other support staff	9.3%	12.5%
Total staffing	86.3%	84.4%

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

STRATEGIC REPORT Financial review Financial position

The academy's accounting period covers the year to 31 August 2023.

The majority of the academy trust's income is obtained from the ESFA in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2023 and the associated expenditure is shown as restricted funds in the Statement of Financial Activities.

In accordance with the Charities Statement of Recommended Practice, 'Accounting and Reporting by Charities' (SORP 2019), capital grants are shown in the Statement of Financial Activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of assets concerned.

During the year ended 31 August 2023 total expenditure of £7,612,148 (2022: £7,212,517) was funded by recurrent grant funding from the ESFA together with other incoming resources. The excess of income over expenditure for the year, including other comprehensive income, (excluding restricted fixed asset funds and the pension reserve) was £452,332 (2022: £756,526). The assets were used exclusively for providing education and the associated support services to the pupils of the academy trust. In the year to 31 August 2023 the academy trust received £77,869 Devolved Capital Funding (2022: £26,967).

#### Investment policy and objectives

The Trustees' investment powers are governed by the memorandum and articles of association, which permit the academy trust's funds, not immediately required for the furtherance of its objects, to be invested in or upon such investments, securities or property, as may be thought fit, subject to such conditions and consents as may for the time be imposed or required by law. The academy trust and the academy within the trust, have not engaged in any investment of surplus funds during the year under review.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

#### STRATEGIC REPORT Financial review Reserves policy

The Trustees review the reserve levels of the academy trust and respective academies annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves.

The Trust has determined that the appropriate level of free reserves for the academy should be at least £250,000. The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants; to provide a cushion to deal with unexpected emergencies such as urgent maintenance, or to provide a bolster for the catch up of lagged ESFA funding. Should the academy trust or an individual academy suffer an in-year trading deficit, and reserves be used to support, the Trust Board will be made aware of this at the budget setting, provided with updates on the impact throughout the academic year, and be given satisfactory financial plans to show how this will be rectified in following years.

The reserves held by the academy trust at 31 August 2023 (excluding fixed asset funds and the pension reserve) were £2,433,766 (2022: £2,008,951).

The academy trust held fund balances at 31 August 2023 of £15,985,263 (2022: £15,525,867) comprising £15,225,931 (2022: £14,922,268) of restricted funds and £759,332 (2022: £603,599) of unrestricted general funds, the unrestricted funds being the academy trust's free reserves. The restricted funds include a pension reserve deficit of £Nil(2022: £290,000). It should be noted however that this deficit will not crystallise within the foreseeable future and that the academy trust follows the advice of the pension scheme actuary and makes contributions in accordance with the rates advised. The advised level of contributions has been taken into account when preparing the academy trust's budgets for the year ended 31 August 2023. Of the total restricted funds £13,551,497 (2022: £13,806,916) relates to the restricted fixed asset funds, which can only be realised by disposing of tangible fixed assets.

The academy trust's current level of free reserves (unrestricted funds) is £759,332 (2022: £603,599) and the Trustees' strategy to maintain free reserves of £250,000 has been achieved. The excess funds held will be utilised to offset future anticipated deficit budgets. With regards to reserves for the purpose of designation, a qualifying statement will be made within the annual audited accounts, detailing the reasons for the set aside, where the funds currently sit and the timing of that expenditure, where relevant.

#### Going concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

#### **Fundraising**

Individual academies permit their own Friends, Parent, Teacher Association to run local fundraising events during the year. Any funds raised are controlled and reconciled by the respective FPTA. Minor donations are made to the academy to assist with the provision of some extra-curricular activities.

The trust's approach to fundraising is widely recognised throughout the school and local community and no complaints have been received.

The academy trust did not work with any commercial participators/professional fundraisers during the year and no complaints have been received. In its fundraising activities the trust has due regard to the Charity Commission guidance 'Charity Fundraising; a guide to trustee duties (CC20)' and meets the requirements of the 'Fundraising Code of Practice' set by the Fundraising Regulator.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

#### STRATEGIC REPORT

#### Principal risks and uncertainties

The Trustees consider that in the present economic climate the principal risks facing the academy trust that would have financial implications are:

- Funding for education is under pressure, especially for 6th form provision. Whilst there are 3 year financial plans in place, the funding arrangements are that where an academy is seeing growth this places pressure on the in-year balances; should any unforeseen circumstance occur this may have a significant impact on the 3 year plans.
- With an academy's income largely based on student numbers, a fall in the roll would have significant financial implications.
- The control of staff costs, matched to teaching requirements; the difficulties in recruitment; yet being mindful of the need to continue to drive up performance, standards and results.
- Uncertainty, due to high levels of inflation, over increasing costs for energy, consumables, and staff salaries
- Any sudden changes to the liability with regard to the Local Government Pension Scheme.

The risk management process has been codified in a risk register by the Senior Leadership Team and overseen/reviewed by Trustees on a regular basis. Estate projects and 3-year plans for estates maintenance and renewal of assets are reviewed regularly to mitigate risks.

Other risks and uncertainties which could face the academy trust are in relation to the reputation of the trust or an academy within the trust. This could arise from an Ofsted or other governmental report, or an event outside of the control of the Trustees. The Trustees have considered the principal risks and uncertainties facing the academy trust and have as far as appropriate taken steps to minimise these risks.

#### Financial and risk management objectives and policies

The Trustees monitor the financial position of each academy individually in terms of its ongoing surplus and future expected income and expenditure, considering that educational funding is likely to reduce. The Trustees will review the position constantly to ensure that each individual academy within the trust has sufficient income to operate on an efficient basis without affecting the quality of teaching and learning.

The main financial instrument used by the academy trust, within each academy school, is the extended trial balance, monitored monthly along with trend analysis. The cash is held within bank accounts, generally current and short-term cash deposit accounts. The objective is that each academy manages its cash resources so that its operating requirements are met without the need for short term borrowing.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

#### STRATEGIC REPORT

#### Plans for future periods

As previously set out, the Trustees will continue to monitor and revise the Trust Plan to strengthen The Areté Trust.

Trustees will continue to drive whole school well-being by reviewing demands on staff and ensuring an enhanced well-being provision for students.

The Trustees will continue, in accordance with the Trust's vision statement "Excellence and Virtue" to seek improvement in the levels of performance of its students to allow them to perform to the best of their abilities and to prepare them to live and work as active citizens.

The Trustees will continue to look to develop the Trust by considering schools that wish to join The Areté Trust or by offering assistance in other ways, if appropriate.

As Trustees, we want to ensure that if maintained schools are considering academisation or where an academy may have to be re-brokered that the Trust is well placed to take such opportunities and to be a preferred choice for these schools. After a period of establishing the Trust and dealing with Covid 19 restrictions, together with an Outstanding Ofsted report for Dartford Grammar School for Girls in October 2021, Trustees believe that now is the time to move forward with looking to expand the Trust.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### **Charity constitution**

The academy trust was incorporated on 9 May 2017, as a company limited by guarantee and an exempt charity. The charitable company's Memorandum and Articles of Association are the primary governing documents of the academy trust. The Trustees of The Areté Trust are also the directors of the charitable company for the purpose of company law.

The Members of the charitable company comprise:

- Mrs Janice Brooke
- Mr Matthew Roberts
- Mrs Carol Williams

Details of the Trustees who served during the year, and to the date these accounts are approved are included in the Reference and Administrative Details on page 1.

#### Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

#### **Trustees' Indemnities**

Subject to the provisions of the Companies Act 2006, the charitable company intends to maintain Trustees' and officers' liability insurance which gives appropriate cover for any liability incurred or legal action brought against them in connection with their acting in their capacity as Trustees of the charitable company.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Recruitment and appointment of new trustees

Method of recruitment and appointment or election of new Trustees

The academy trust's Articles of Association require that the members appoint at least three Trustees (unless otherwise determined by ordinary resolution) but shall not be subject to any maximum.

The original members appointed five Trustees and further Trustees can be appointed as follows: -

- The Trustees may appoint new Trustees
- The Chief Executive Officer for as long as he / she remains in office
- The Trustees may appoint co-opted trustees
- There are no parent trustees as parent representation is at Local Governing Body level.

The management of the Trust is the responsibility of the Trustees.

A Trustee's term of office is four years, but the Trustee is eligible for re-election at the meeting at which they retire.

Under the Articles of Association, the Trustees are responsible for the appointment of the Local Governing Bodies for each academy within the trust. A scheme of delegation for each Local Governing Body is in place and this is regularly reviewed, and the Trustees may alter or revoke this. Governors of the Local Governing Bodies do not have to be Trustees of the academy trust.

All Trustees and Governors are encouraged to attend appropriate training in order for them to carry out their duties effectively.

#### Policies and procedures adopted for the induction and training of Trustees

The Trustees held 9 full board meetings during this period. All meetings were held virtually this year. The CEO and Chair remained in regular contact during this period by email and telephone as well as meeting in person, the Chair also kept Trustees updated of any matters by email.

Local Governing Bodies (LGBs) set their own schedule of committee meetings.

The training and induction provided for new Members/Trustees / Governors will depend on their existing experience and be tailored specifically to the individual. All new Governors will be given a tour of the academy and the chance to meet with staff and students. All Trustees and Governors are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Organisational structure

As a multi-academy trust, but currently with one member academy, the Trustees are at the head of the organisational structure. They are responsible for making major decisions about the direction of the trust and for the appointment of a Local Governing Body for each academy

The Governors of the Local Governing Body are delegated the responsibility for:

- Agreeing an annual school development plan (SDP)
- Monitoring progress against the SDP
- Awareness of revenue and capital expenditure (within certain limits)
- Continuing Professional Development
- Behaviour
- Raising Standards
- Quality of Teaching and Learning
- Staff appointments up to and including Deputy Head, or equivalent

The Chief Executive Officer is the Accounting Officer for the academy trust. The Finance Director is the Chief Financial Officer for the academy trust.

The current academy has a Senior Leadership Team which includes the Headteacher, 2 Deputy Headteachers, 1 of whom was appointed on 1st September 2022, and 5 Assistant Headteachers, 1 of whom was appointed on 1st September 2023. The SLT controls the academy at an executive level implementing the policies laid down by the Trustees and reporting back to them.

#### Arrangements for setting pay and remuneration of key management personnel

The setting of the pay and remuneration of the academy's key management personnel is via the pay committee and is guided by the Trust Pay and Reward Policy. This policy provides guidance for all staff from support staff through to Chief Executive Officer. Additional support and direction is also sought, where relevant from external advisors, to support any such recommendations and final decisions.

#### Trade union facility time

This information is published in accordance with the provisions of the Trade Union (Facility Time Publication Requirements) Regulations 2017 because the academy trust had a full-time equivalent employee number of more than 49 throughout the entirety of any seven of the months within the year ended 31 August 2023.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2023

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

Relevant union officials

Number of employees who were relevant union officials

during the relevant period

NII

Full-time equivalent employee number

Nil

Percentage of time spent on facility time

Percentage of time

0% 1-50%

51-99% 100% Number of employees

Nil

Nii

Nil

Percentage of pay bill spent on facility time

Total cost of facility time

£ Nil

Total pay bill

5,751,442

Percentage of the total pay bill spent on facility time calculated as:

(total cost of facility time + total pay bill) × 100

0%

#### Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours calculated as:

(total hours spent on paid trade union activities by relevant union officials during the relevant period  $\div$  total

paid facility time hours) × 100

0%

#### Related parties

The academy trust has no related parties or connected charities/organisations.

#### **FUNDS HELD AS CUSTODIAN FOR OTHERS**

The Trustees hold no funds as custodian trustee.

#### **AUDITORS**

The auditors, McCabe Ford Williams, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 12 December 2023 and signed on the board's behalf by:

Mrs J Brooke - Trustee

anice Brooke

### GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2023

Scope of Responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that The Areté Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement of loss.

As Trustees we have reviewed and taken account of the guidance in the DfE's Governance Handbook and competency framework for governance.

The Board of the Trustees has delegated the day-to-day responsibility to the CEO, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between The Areté Trust and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

### GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2023

#### Governance

The Areté Trust has a Board of Trustees which is responsible for the strategic direction of the Trust. Each academy has its own Local Governing Body (LGB) which reports to the Board.

The information on governance included here supplements that described in the Report of the Trustees and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met nine times during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
Mrs J Brooke	9	9
Mrs S J Pritchard	9	9
Mr R C Chapman	7	9
Mr D W Smith	8	9
Mrs R Horsley	8	9

As part of the strategic capacity of the Trust Board, Trustees are looking to recruit new Trustees with an appropriate skill set.

During the reporting period the Board has retained the services of experienced professionals. The effectiveness of the Board is reviewed annually by the Chair and members at the Annual General Meeting.

The Trust Board receive regular updates on performance, financials and compliance. The academy's Finance Director presents a comprehensive financial report at each Trust Board meeting.

The next self-evaluation of governance is due to take place in February 2024.

An up-to-date, complete register of interests is maintained for members, trustees, governors and academy staff. Declarations are formally updated at the start of each academic year and if the circumstances of any individual changes during the year. Declaration of interests is an agenda item at all Trust board and LGB meetings. The Finance Director holds the register.

The Governors have also had the opportunity to provide input into the updating of the School Development Plan; this is used throughout the year as an information tool for Governors to evaluate the academy's progress.

The information given below is for the year.

	Meetings	Out of a
Dartford Grammar School for Girls Local Governing Body	attended	possible
Mrs J Brooke	6	6
Mrs S Pritchard	6	6
Mrs A Mason	6	6
Mrs S Ward	5	6
Mr B Sizer	4	6
Mr R Chapman	5	6
Mr I Russell	0	6
Ms A Gill	4	6
Mr W Islam - Resigned 20/2/23	3	. 3

Mr Russell was working abroad and unable to attend any meetings during the year.

The **Audit and Finance Committee** is a sub-committee of the main board of Trustees. We do not have a separate Audit Committee and the audit functions are embedded in the Audit and Finance Committee. Its purpose is:

### GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2023

- 1. In consultation with the Head Teacher, to draft the first formal budget plan of the financial year.
- 2. To establish and maintain an up to date 3-year financial plan.
- 3. To consider a budget position statement at least termly and to report significant anomalies from the anticipated position to the Board of Trustees.
- 4. To ensure that the academy trust operates within the Financial Regulations.
- 5. To annually review all finance related policies.
- 6. To make decisions on expenditure following recommendations from other committees.
- 7. To ensure that sufficient funds are available for pay increments as recommended by the Head Teacher and the Head Teacher's Performance Management Team.
- 8. To monitor expenditure of any voluntary funds kept on behalf of the Board of Trustees.

Attendance at meetings during the year was as follows:

	Meetings	Out of a
Trustees on the Audit and Finance Committee	attended	possible
Mrs J Brooke	9	9
Mrs S J Pritchard	9	9
Mr R C Chapman	7	9
Mr D W Smith	8	9
Mrs R Horsley	8	9

### GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2023

#### **Review of Value for Money**

As accounting officer, the ČEO has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes as well as estates and safety management achieved in return for the taxpayer resources received.

The accounting officer considers how the academy trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by:

- regularly reviewing the functions of the trust and academy, challenging how and why services are provided and setting targets and performance indicators for improvement.
- monitoring outcomes and comparing performance with similar trusts and academies and within.
- consulting appropriate stakeholders before major decisions are made.
- promoting fair competition through quotations and tenders to ensure that goods and services are secured in the most economic, efficient and effective way.
- monitoring effective management of premises to ensure the trust's estate is safe, well maintained and complies with regulations.
- sustained effort to move towards an integrated curriculum based budgeting approach and considering economies of scale.

We seek to ensure that the academy trust is using its resources effectively to meet the needs of students. Collectively during the year; the trust seeks to achieve Best Value by focusing on the following activities

#### The planning, delivery and monitoring of the curriculum by further personalising learning, for example by:

- Evaluating changes to the KS4 and KS3 curriculum to ensure outstanding provision and value for money
- Implementing and evaluating the impact of revised specifications for post 16 qualifications
- Meeting, but with a focus on exceeding challenging student progress targets across the school
- Robust self-evaluation, reported in the Self Evaluation Form (SEF), with a particular focus on the quality of teaching and learning and on student progress

#### Staffing by:

- Continuing to implement as far as possible the workforce remodelling initiatives
- Reviewing TLR and other payments to ensure they are fit for purpose
- Reviewing appraisal arrangements to ensure that targets are rigorous
- Reducing bureaucracy where possible

#### The school environment by:

- Maintaining an annual refurbishment programme
- Ensuring building programmes progress efficiently and with no detrimental impact on learning

#### Resources by:

- Allocating resources as identified in the Finance Plan addressing the priorities identified in the School Development Plan
- Obtaining competitive quotations for goods and services

#### School leadership and management by:

- Putting in place an induction programme for all new teaching staff
- Encouraging applications for appropriate leadership courses from suitable staff
- Further developing trust and academy-based continuing professional development
- Using trust status to provide professional development opportunities for leaders

### GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2023

#### Financial management by:

- Maintaining a careful oversight on expenditure
- Maximising income from lettings

#### The care, guidance and support of students by:

- Ensuring that all children are valued as individuals and that safeguarding procedures are fully in place
- Tracking progress and target setting using the academy's and national data

#### The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Areté Trust for the period 1 September 2022 to 31 August 2023 and up to the date of approval of the annual report and financial statements.

#### Capacity to Handle Risk

The board of trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the period 1 September 2022 to 31 August 2023 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

### GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2023

#### The Risk and Control Framework

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Audit and Finance Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines.
- delegation of authority and segregation of duties;
- identification and management of risks.

The Board of Trustees has decided to buy in internal audit services from Baxter & Co. from 1 September 2020.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial and other systems. In particular, the checks carried out in the current period included:

- Testing of payroll and personnel systems;
- Testing of purchasing/payment systems;
- Checking the tendering process in accordance with internal regulations;
- Reviewing income receipts;
- Reviewing bank reconciliations and control account reconciliations;
- Reviewing procedures used to prepare reports to trustees and other financial returns;
- Checking procedures for staff expense claims and petty cash claims;
- Reviewing information reported to Trustees;
- Governance:
- Compliance with the Academy Trust Handbook.

On a termly basis, the auditor reports to the Board of Trustees, through the Finance and Audit Committee, on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities and annually prepares an annual summary report for the committee outlining the areas reviewed, key findings, recommendations and conclusions to help the committee consider actions and assess year on year progress. The Board of Trustees can confirm that the function has been fully delivered in line with the ESFA's requirements and no material control issues have been identified as a result of the internal auditor's work.

### GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2023

#### **Review of Effectiveness**

As accounting officer, the CEO has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor
- the work of finance team
- the work of the external auditor
- the school resource management self-assessment tool
- the work of the senior managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the academy trust's auditor and a plan to address any weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 12 December 2023 and signed on its behalf by:

Janice Brooke

Mrs J Brooke - Trustee

5. Ritchard

Mrs Sharon Pritchard - Accounting Officer

### STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE FOR THE YEAR ENDED 31 AUGUST 2023

As accounting officer of The Areté Trust I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management, under the funding agreement between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2022, including responsibilities for estates safety and management.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academy Trust Handbook 2022.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

S. Pitchourd

Mrs Sharon Pritchard - Accounting Officer

12 December 2023

### STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2023

The trustees (who are also the directors of The Areté Trust for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with the Academies Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;

- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023:

make judgements and estimates that are reasonable and prudent;

 state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements:

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the ESFA/DfE have been applied for the purposes intended.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and

- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the board of trustees on 12 December 2023 and signed on its behalf by:

Mrs J Brooke - Trustee

Janice Brooke

#### **Opinion**

We have audited the financial statements of The Areté Trust (the 'academy trust') for the year ended 31 August 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Accounts Direction 2022 to 2023 issued by the Education and Skills Funding Agency (ESFA).

In our opinion the financial statements:

- give a true and fair view of the state of the academy trust's affairs as at 31 August 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and Academies Accounts Direction 2022 to 2023.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the academy trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the academy trust or to cease operations, or have no realistic alternative but to do so.

#### Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the academy trust through discussions with directors and our experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the academy trust, including, but not limited to, the Companies Act 2006, UK tax legislation and Academy Trust Handbook;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the academy trust's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we;

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in the notes to the financial statements were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to;

- agreeing financial statements disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC and the relevant regulator where relevant.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the Trustees and other management and the inspection of regulatory and legal correspondence, if any. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the academy trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy trust's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy trust and the academy trust's members as a body, for our audit work, for this report, or for the opinions we have formed.

A

Ashley Phillips FCCA (Senior Statutory Auditor) for and on behalf of McCabe Ford Williams Statutory Auditors and Chartered Accountants Building 1063
Cornforth Drive
Kent Science Park
Sittingbourne
Kent
ME9 8PX

12 December 2023

### INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE ARETÉ TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement and further to the requirements of the Education and Skills Funding Agency (ESFA), as included in the Academies Accounts Direction 2022 to 2023, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The Areté Trust during the period 1 September 2022 to 31 August 2023 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to The Areté Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Areté Trust and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Areté Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

#### Respective responsibilities of The Areté Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of The Areté Trust's funding agreement with the Secretary of State for Education and the Academy Trust Handbook, extant from 1 September 2022, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2022 to 2023. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2022 to 31 August 2023 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2022 to 2023 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

The work undertaken to draw our conclusion includes:

- Review of the internal control environment which is designed to ensure compliance with regulations;
- Review of the accounting officer's consideration of issues surrounding regularity, propriety and compliance;
- Review of the work and reports of the external auditor performing additional systems checks during the period;
- Review of governance arrangements and procedures and related compliance with the requirements of the Academies Financial Handbook, including the distribution and content of management accounts and quantity of meetings:
- Analytical procedures regarding declaration of potential conflicts of interest by key staff and the governing body;
- Review of fixed asset transactions against the requirements of the funding agreement between The Areté Trust and the Secretary of State and the Academy Trust Handbook;
- Testing of grants and other income for application in accordance with the terms and requirements attached;
- Review of the academy trust's activities to check they are in line with the Academies Framework and the academy trust's charitable objectives;
- Review of bank statements and financial transactions for indications of any items which may be improper;
- Review of bank accounts to check that they are operated within the terms of the academy trust's governing document and borrowing limits imposed by the funding agreement are not exceeded;

### INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE ARETÉ TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

- Testing of expenditure, including expense claims for signs of transactions for personal benefit;
- Review of any extra-contractual payments made to staff;
- Review of procurement activity during the period.

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2022 to 31 August 2023 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

McCake Food william

McCabe Ford Williams Chartered Accountants Reporting Accountant Building 1063 Cornforth Drive Kent Science Park Sittingbourne Kent ME9 8PX

12 December 2023

# STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 AUGUST 2023

				Dootvioted	31.8.23	31.8.22
	Notes	Unrestricted fund £	Restricted General funds £	Restricted Fixed Asset funds £	Total funds £	Total funds £
INCOME AND ENDOWMENTS FROM	140100	~	~	~	~	~
Donations and capital grants	3	-	•	43,406	43,406	416,216
Charitable activities Funding for the academy's educational operations	4	560	7,517,408	_	7,517,968	7,069,819
Other trading activities Investment income	5 6 _	152,425 5,745	-	-	152,425 5,745	158,668
Total		158,730	7,517,408	43,406	7,719,544	7,644,703
EXPENDITURE ON Charitable activities Academy's educational operations	8	2,997	7,282,809	326,342	7,612,148	7,212,517 
Total		2,997	7,282,809	326,342	7,612,148	7,212,517
NET INCOME/(EXPENDITURE) Transfers between funds Other recognised gains/(losses)	21	155,733 -	234,599 (27,517)	(282,936) 27,517	107,396	432,186 -
Actuarial gains on defined benefit schemes	_		352,000	-	352,000	2,180,000
Net movement in funds		155,733	559,082	(255,419)	459,396	2,612,186
RECONCILIATION OF FUNDS Total funds brought forward		603,599	1,115,352	13,806,916	15,525,867	12,913,681
TOTAL FUNDS CARRIED FORWARD		759,332	1,674,434	13,551,497	15,985,263	15,525,867

	LANCE SHEET	
<u>31</u>	AUGUST 2023	

•	Notes	31.8.23 £	31.8.22 £
FIXED ASSETS Tangible assets	14	13,455,866	13,603,476
CURRENT ASSETS Debtors Cash at bank and in hand	15	159,463 2,693,523	380,024 2,349,989
		2,852,986	2,730,013
CREDITORS Amounts falling due within one year	16	(303,211)	(489,891)
NET CURRENT ASSETS		2,549,775	2,240,122
TOTAL ASSETS LESS CURRENT LIABILITIES		16,005,641	15,843,598
CREDITORS Amounts falling due after more than one year	17	(20,378)	(27,731)
PENSION LIABILITY	22	-	(290,000)
NET ASSETS		15,985,263	15,525,867
FUNDS Restricted funds:	21		
Fixed asset funds Restricted income funds		13,551,497 1,674,434	13,806,916 1,115,352
		15,225,931	14,922,268
Unrestricted funds: General fund		759,332	603,599
TOTAL FUNDS		15,985,263	15,525,867

The financial statements were approved by the Board of Trustees and authorised for issue on 12 December 2023 and were signed on its behalf by:

Janice Brooke

Mrs J Brooke - Trustee

Company Registered Number:

10760163

The notes form part of these financial statements

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2023

	Notes	31.8.23 £	31.8.22 £
Cash flows from operating activities Cash generated from operations Interest paid	1	324,424 (72)	515,558 
Net cash provided by operating activities	3	324,352	515,558
Cash flows from investing activities Purchase of tangible fixed assets Capital grants from DfE/EFA Sale of tangible fixed assets Interest received  Net cash provided by investing activities		(17,788) 43,406 - 5,745 31,363	(17,293) 416,216 2,117 ———————————————————————————————————
Cash flows from financing activities New loans in year		<u>-</u>	27,732
Loan repayments in year		(12,181)	(16,536)
Net cash (used in)/provided by financing	g activities	<u>(12,181)</u>	11,196
Change in cash and cash equivalents the reporting period Cash and cash equivalents at the beginning of the reporting period	s in	343,534 2,349,989	927,794 1,422,195
Cash and cash equivalents at the end the reporting period	l of	2,693,523	2,349,989

# NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2023

1.	RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES				
			31.8.23	31.8.22	
			£	£	
	Net income for the reporting period (as per the Statement of I	Financial			
	Activities)		107,396	432,186	
	Adjustments for:				
	Depreciation charges		165,398	178,800	
	Capital grants from DfE/ESFA		(43,406)	(416,216)	
	Profit on disposal of fixed assets		-	(2,117)	
	Interest received		(5,745)	-	
	Interest paid		72	-	
	FRS 102 pension cost less contributions		52,000	294,000	
	FRS 102 pension net interest cost		8,000	34,000	
	FRS 102 administration cost		2,000	1,000	
	Decrease/(increase) in debtors		220,561	(257,838)	
	(Decrease)/increase in creditors		<u>(181,852</u> )	<u>251,743</u>	
	Net cash provided by operations		324,424	515,558	
2.	ANALYSIS OF CHANGES IN NET FUNDS				
		At 1.9.22	Cash flow	At 31.8.23	
		£	£	£	
	Net cash				
	Cash at bank and in hand	2,349,989	343,534	2,693,523	
		2,349,989	343,534	2,693,523	
	Debt				
	Debts falling due within 1 year	(9,728)	4,826	(4,902)	
	Debts falling due after 1 year	(27,731)	7,353	(20,378)	
		(37,459)	12,179	(25,280)	
	Total	2,312,530	355,713	2,668,243	
	1 Otal				

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

#### 1. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Academies Accounts Direction 2022 to 2023 issued by the ESFA, the Charities Act 2011 and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The Areté Trust meets the definition of a public benefit entity under FRS 102.

#### Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

#### Critical accounting judgements and key sources of estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 22, will impact the carrying amount of the pension liability.

Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2023. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability. In determining the value of the pension asset/liability the impact of an asset ceiling has been included to assess for recoverability, in accordance with the requirements of FRS 102.

#### Critical areas of judgement

The Trustees do not consider there to be any critical areas of judgement, other than those relating to estimation above, which have a significant effect on the amounts recognised in the financial statements.

#### Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured with sufficient reliability.

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### NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

#### 1. ACCOUNTING POLICIES - continued

#### Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

#### Agency arrangements

The academy trust acts as an agent in distributing 16-19 bursary funds from the ESFA. Payments received from the ESFA and subsequent disbursements to students are excluded from the Statement of Financial Activities as the academy trust does not have control over the charitable application of the funds. The academy trust can use up to 5% of the allocation towards its own administration costs and this is recognised in the Statement of Financial Activities. The funds received and paid and any balances held are disclosed in note 25.

#### Other income

Other income including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

#### Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

#### Tangible fixed assets

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

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## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 1. ACCOUNTING POLICIES - continued

### Tangible fixed assets

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction,, at rates calculated to write off the cost of each asset on a straight-line basis over its estimated useful life, as follows:

Freehold property - straight line over 125 years

Fixtures and fittings - straight line over 5 years

Computer equipment - straight line over 3 years

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use and reclassified to freehold or leasehold land and buildings.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### **Financial instruments**

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments.

Cash at bank - is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in notes 16 and 17. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

### **Taxation**

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

### **Fund accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education and Skills Funding Agency/Department for Education and Kent County Council.

Page 35 continued...

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

#### 1. ACCOUNTING POLICIES - continued

### Pension costs and other post-retirement benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income/(expenditure) are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

### 2. GENERAL ANNUAL GRANT

Funds must be used for the normal running costs of the academy trust. The academy trust is allowed to carry forward funds in accordance with the Academies Financial Handbook, which is reviewed annually. Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2023.

### 3. DONATIONS AND CAPITAL GRANTS

	31.8.23	31.8.22
	£	£
Capital grants	_43,406	416,216

All grants received in both years related to restricted funds.

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# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 3. DONATIONS AND CAPITAL GRANTS - continued

Grants received, included in the above, are as follows:

	31.8.23	31.8.22
	£	£
Devolved capital	77,869	26,967
CIF Funding	(34,463)	389,249
	_43,406	416,216

In the year ended 31 August 2023 the academy trust was subject to a clawback of CIF funding, which is shown above as negative income.

### 4. FUNDING FOR THE ACADEMY TRUST'S EDUCATIONAL OPERATIONS

I GINDING FOR THE AGADEMIT TROOF OF	DOGA HONAL OF			
			31.8.23	31.8.22
	Unrestricted	Restricted	Total	Total
	funds	funds	funds	funds
	£	£	£	£
DfE/ESFA grants				
General Annual Grant(GAG)	-	4,925,084	4,925,084	4,841,009
Acadmies programme Funding	-	1,797,759	1,797,759	1,739,261
Teachers' Pay Grant	-	71,345	71,345	99,581
Pupil Premium	-	198,162	198,162	174,158
Supplementary Grant	-	173,723	173,723	-
Mainstream Schools Additional Grant	-	82,765	82,765	-
Other DfE/ESFA grants	-	229,840	229,840	145,824
<b>3</b>				
	_	7,478,678	7,478,678	6,999,833
Other Government grant				
Local authority grants	_	38,730	38,730	69,986
Local authority grants				
Non Governing Body Grant				
Non Governing Body Grant	560	_	560	_
Non Governing body Grant				
	560	7,517,408	7,517,968	7,069,819
		1,317,400	1,517,500	1,000,010

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

5.	OTHER TRADING ACTIVITIES	3			31.8.23	31.8.22
					31.0.23 £	31.0.22 £
	Hire of facilities				132,855	123,951
	Other income				19,570	34,717
					152,425	158,668
6.	INVESTMENT INCOME					
					31.8.23 £	31.8.22 £
	Deposit account interest				5,74 <u>5</u>	<u> </u>
7.	EXPENDITURE					
		Nor	n-pay expenditure		31.8.23	31.8.22
		Staff	i-pay experientare	Other		
		costs	Premises	costs	Total	Total
	Charitable activities	£	£	£	£	£
	Academy's educational opera	ations				
	Direct costs	5,176,442	112,789	565,858	5,855,089	5,324,628
	Allocated support costs	627,000	<u>826,159</u>	303,900	1,757,059	<u>1,887,889</u>
		5,803,442	938,948	869,758	7,612,148	7,212,517
	Net income/(expenditure) is sta	ated after chargi	ng/(crediting):			
					31.8.23 £	31.8.22 £
	Depreciation - owned assets				165,398	178,796
	Surplus on disposal of fixed as	sets			-	<u>(2,117)</u>
8.	CHARITABLE ACTIVITIES - A	ACADEMY'S ED	DUCATIONAL OP	ERATIONS	31.8.23	31.8.22
			Unrestricted	Restricted	Total	Total
			funds	funds	funds	funds
			£	£	£	£
	Direct costs		2,997	5,852,092	5,855,089	5,324,628
	Support costs			1,757,059	1,757,059	1,887,889
			2,997	7,609,151	7,612,148	7,212,517

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

8.	8. CHARITABLE ACTIVITIES - ACADEMY'S EDUCATIONAL OPERATIONS - continued				
		31.8.23	31.8.22		
		Total	Total		
		£	£		
	Analysis of support costs				
	Support staff costs	627,000	818,877		
	Depreciation	28,913	33,388		
	Premises costs	826,159	770,007		
		259,487	254,177		
	Other support costs	15,500	11,440		
	Governance costs	15,500	11,440		
	Total support costs	1,757,059	1,887,889		
9.	AUDITORS' REMUNERATION				
		31.8.23	31.8.22		
		£	£		
	Fees payable to the charity's auditors for the audit of the charity's financial				
	statements	15,500	11,440		
	Statements	-10,000			
10.	STAFF COSTS				
		31.8.23	31.8.22		
		£	£		
	Wages and salaries	4,317,816	3,956,207		
	Social security costs	450,309	411,662		
	Operating costs of defined benefit pension schemes	1,035,317	1,182,993		
		E 000 440	E EEO 000		
		5,803,442	5,550,862		
	Supply teacher costs		<u>1,110</u>		
		5,803,442	5,551,972		
	The average number of persons (including senior management team) employed year was as follows:	by the academy	trust during the		
		31.8.23	31.8.22		
	Teachers	70	70		
	Administration and support	55	57		
	Management	9	8		
	managomont				
		<u>134</u>	<u>135</u>		

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 10. STAFF COSTS - continued

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	31.8.23	31.8.22
£60,001 - £70,000	7	3
£70,001 - £80,000	2	1
£110,001-£120,000	-	1
£120,001-£130,000	1	-
	-	
	10	5
		***************************************

Nine (2022: All) of the above employees participated in the Teachers' Pension Scheme. During the year ended 31 August 2023, pension contributions for these staff amounted to £171,1623 (2022: £90,876).

The key management personnel of the academy trust comprise the trustees and the senior leadership team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employers national insurance contributions) received by key management personnel for their services to the academy trust was £960,064 (2022: £809,071).

### 11. RELATED PARTY TRANSACTIONS - TRUSTEES' REMUNERATION AND EXPENSES

There was no trustees' remuneration or other benefits for the year ended 31 August 2023 nor for the year ended 31 August 2022.

One or more Trustees has been paid remuneration or has received other benefits from employment with the academy trust. The principle and other staff Trustees only receive remuneration in respect of services they provide undertaking roles of principle or staff members under their contracts of employment.

The value of Trustees' remuneration and other benefits was as follows:

S Pritchard (CEO, Headteacher and staff Trustee)

Remuneration £120,000 - £125,000 (31.08.22: £115,000 - £120,000)

Employer's pension contributions £25,000 - £30,000 (31.08.22: £25,000 - £30,000)

During the year ended 31 August 2023, no travel and subsistence expenses were reimbursed or paid directly to Trustees (2022: £nil).

Other related party transactions involving the Trustees are set out in note 24.

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 12. TRUSTEES' AND OFFICERS' INSURANCE

The charitable company has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers' indemnity element from the overall cost of the RPA scheme and it is therefore included in the total insurance cost.

### 13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

COMPARATIVES FOR THE STATEMENT OF	I INVINOIVE VOII	VIIILO	D	
INCOME AND ENDOWMENTS FROM	Unrestricted fund £	Restricted General funds £	Restricted Fixed Asset funds £	Total funds £
Donations and capital grants	-	• -	416,216	416,216
Charitable activities Funding for the academy's educational operations	-	7,069,819	-	7,069,819
Other trading activities	158,668	<b>79</b>		158,668
Total	158,668	7,069,819	416,216	7,644,703
EXPENDITURE ON Charitable activities Academy's educational operations	23,201	6,777,760	411,556	7,212,517
Total	23,201	6,777,760	411,556	7,212,517
NET INCOME Transfers between funds Other recognised gains/(losses) Actuarial gains on defined benefit schemes	135,467 2,117	292,059 (48,173) 2,180,000	4,660 46,056	432,186 - 2,180,000
Net movement in funds	137,584	2,423,886	50,716	2,612,186
RECONCILIATION OF FUNDS Total funds brought forward	466,015	(1,308,534)	13,756,200	12,913,681
TOTAL FUNDS CARRIED FORWARD	603,599	1,115,352	13,806,916	15,525,867

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 14. TANGIBLE FIXED ASSETS

• ••		Long leasehold £	Fixtures and fittings £	Computer equipment £	Totals £
	COST At 1 September 2022 Additions Disposals	14,098,568 - 	197,179 8,836 (100)	154,488 8,952	14,450,235 17,788 (100)
	At 31 August 2023	14,098,568	205,915	163,440	14,467,923
	DEPRECIATION At 1 September 2022 Charge for year Eliminated on disposal	592,141 112,789	130,138 28,913 (100)	124,480 23,696	846,759 165,398 (100)
	At 31 August 2023	704,930	158,951	148,176	1,012,057
	NET BOOK VALUE At 31 August 2023	13,393,638	46,964	15,264	13,455,866
	At 31 August 2022	13,506,427	67,041	30,008	13,603,476
15.	DEBTORS: AMOUNTS FALLING DUE WITH	HIN ONE YEAR		31.8.23 £	31.8.22 £
	Trade debtors VAT Prepayments and accrued income			29,807 15,866 113,790	9,806 18,331 351,887
				159,463	380,024

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

16.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31.8.23	31.8.22
	Other loans (see note 18) Trade creditors Social security and other taxes Other creditors Accruals and deferred income	£ 4,902 1,670 108,725 11,270 176,644	£ 9,728 7,964 101,624 3,330 367,245 489,891
	Deferred income		
		31.08.23 £	31.08.22 £
	Deferred income at 1 September Released from previous year Resources deferred in the year	40,308 (40,308) 49,608	1,282 (1,282) 40,308
	Deferred income at 31 August	49,608	40,308
	Deferred income of £49,608 at 31 August 2023 represents lettings income receing Grant, DfE Admissions Appeal Income and ESFA Bursary funds carried forward September 2023 (2022: £40,308 lettings income received in advance, ESFA Turincome).	d to the year co	mmencing 1
17.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	31.8.23	31.8.22
	Other loans (see note 18)	£ 20,378	£ 27,731
18.	LOANS		
	An analysis of the maturity of loans is given below:		
		31.8.23 £	31.8.22 £
	Amounts falling due within one year on demand: Other loans	4,902	9,728
	Amounts falling between one and two years: Other loans - 1-2 years	4,979	5,377
	Amounts falling due between two and five years:		

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 18. LOANS - continued

31.8.23 £ £ £

Amounts falling due in more than five years:

Repayable by instalments: Other loans more 5yrs instal

5,715

The balance includes:

A loan from KCC. The original loan was for £117,221 and is repayable over a 7 year duration, with the balance being cleared during the year. Loan repayments of £1,394, including an interest element, per month paid off this loan.

A SALIX loan. The loan is for £25,279 and is repayable over a 5 year duration with an interest rate of 1.28%. Repayments commenced in October 2023.

### 19. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

### 20. ANALYSIS OF NET ASSETS BETWEEN FUNDS

				31.8.23
			Restricted	
		Restricted	Fixed	
	Unrestricted	General	Asset	Total
	fund	funds	funds	funds
	£	£	£	£
Fixed assets	-	-	13,455,866	13,455,866
Current assets	770,658	1,952,548	129,780	2,852,986
Current liabilities	(11,326)	(278,114)	(13,771)	(303,211)
Long term liabilities	-	-	(20,378)	(20,378)
Pension liability	-	-	-	-
	759,332	1,674,434	13,551,497	15,985,263

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

## 20. ANALYSIS OF NET ASSETS BETWEEN FUNDS - continued

Comparative information in respect of the preceding period is as follows:

				Restricted	31.8.22
		Unrestricted fund £	Restricted General funds £	Fixed Asset funds £	Total funds £
	Fixed assets Current assets Current liabilities Long term liabilities	618,976 (15,377)	1,653,267 (247,915)	13,603,476 457,770 (226,599) (27,731)	13,603,476 2,730,013 (489,891) (27,731)
	Pension liability	-	(290,000)	•	(290,000)
		603,599	1,115,352	13,806,916	15,525,867
21.	MOVEMENT IN FUNDS				
		At 1.9.22 £	Net movement in funds £	Transfers between funds £	At 31.8.23 £
	Restricted general funds General Annual Grant DfE/ESFA Grants Other grants Pension reserve Catch-up premium	789,224 605,467 10,533 (290,000) 128	163,127 134,186 (586) 290,000 (128)	(17,789) (9,728) - -	934,562 729,925 9,947
	Caton up promium	1,115,352	586,599	(27,517)	1,674,434
	Restricted fixed asset funds Transfer on conversion KCC loan	13,506,427 (9,728)	(112,789)	- 9,728	13,393,638
	CIF funding Devolved capital	154,376 83,425	(179,655) 52,244	-	(25,279) 135,669
	Expenditure from GAG	72,416	(42,736)	17,789	47,469
		13,806,916	(282,936)	27,517	13,551,497
	Total restricted funds	14,922,268	303,663	_	15,225,931
	Unrestricted fund General fund	603,599	155,733	-	759,332
	TOTAL FUNDS	15,525,867	459,396	-	15,985,263

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 21. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Restricted general funds General Annual Grant DfE/ESFA Grants Other grants Pension reserve Catch-up premium	6,862,644 616,034 38,730	(6,699,517) (481,848) (39,316) (62,000) (128)	352,000	163,127 134,186 (586) 290,000 (128)
	7,517,408	<u>(7,282,809</u> )	352,000	586,599
Restricted fixed asset funds Transfer on conversion CIF funding Devolved capital Expenditure from GAG	(34,463) 77,869	(112,789) (145,192) (25,625) (42,736)	- - -	(112,789) (179,655) 52,244 (42,736)
	43,406	(326,342)	-	(282,936)
Total restricted funds	7,560,814	<u>(7,609,151</u> )	352,000	303,663
Unrestricted fund General fund	158,730	(2,997)	-	155,733
TOTAL FUNDS	7,719,544	(7,612,148)	352,000	459,396

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 21. MOVEMENT IN FUNDS - continued

### Comparatives for movement in funds

Destricted managed from de	At 1.9.21 £	Net movement in funds £	Transfers between funds £	At 31.8.22 £
Restricted general funds General Annual Grant DfE/ESFA Grants Other grants Pension reserve Catch-up premium	341,335 482,270 8,733 (2,141,000) 128	462,847 156,412 1,800 1,851,000	(14,958) (33,215) - - -	789,224 605,467 10,533 (290,000) 128
	(1,308,534)	2,472,059	(48,173)	1,115,352
Restricted fixed asset funds Transfer on conversion KCC loan CIF funding Devolved capital Expenditure from GAG	13,626,521 (26,264) - 51,107 104,836 13,756,200	(117,977) - 154,376 15,639 (47,378) - 4,660	(2,117) 16,536 - 16,679 14,958 46,056	13,506,427 (9,728) 154,376 83,425 72,416 13,806,916
Total restricted funds	12,447,666	2,476,719	(2,117)	14,922,268
Unrestricted fund General fund	466,015	135,467	2,117	603,599
TOTAL FUNDS	12,913,681	2,612,186	-	15,525,867

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 21. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds
Restricted general funds General Annual Grant DfE/ESFA Grants Other grants Pension reserve Pupil Premium	4,841,009 1,984,666 69,986 174,158	(4,378,162) (1,828,254) (68,186) (329,000) (174,158)	2,180,000	462,847 156,412 1,800 1,851,000
	7,069,819	<u>(6,777,760</u> )	2,180,000	2,472,059
Restricted fixed asset funds Transfer on conversion CIF funding Devolved capital Expenditure from GAG	389,249 26,967 ————————————————————————————————————	(117,977) (234,873) (11,328) (47,378) (411,556)	- - -	(117,977) 154,376 15,639 (47,378)
	410,210	(411,550)		<u> </u>
Total restricted funds	7,486,035	(7,189,316)	2,180,000	2,476,719
Unrestricted fund General fund	158,668	(23,201)	-	135,467
TOTAL FUNDS	7,644,703	<u>(7,212,517</u> )	2,180,000	2,612,186

The specific purposes for which the funds are to be applied are as follows:

### **General Annual Grant (GAG)**

Funds must be used for the normal running costs of the academy trust. The academy trust is allowed to carry forward funds in accordance with the Academies Financial Handbook, which is reviewed annually. Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2023.

#### Other restricted general funds

Funding is provided by government grants and local authority grants in addition to the GAG which must be used for the provision of education for special needs purposes and other specified activities.

Other restricted grants and donations must be used according to the terms of the restrictions imposed by the grantor or the donor.

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

#### 21. MOVEMENT IN FUNDS - continued

The pension liability has been charged to restricted reserves. This is because the obligation to fund the deficit is met from the General Annual Grant funding which is accounted for through restricted reserves and therefore it is more appropriate to charge the deficit to restricted reserves.

#### Restricted fixed asset funds

Funding is provided by way of government grants or capital expenditure from the GAG in order to acquire specified fixed assets for use by the academy trust in achieving its educational objectives.

#### **Unrestricted funds**

Unrestricted funds can be used for any purpose at the discretion of the academy trust.

#### Transfers between funds

The academy has, in accordance with its funding agreement, applied some of its GAG to purchase fixed assets during the period under review. Accordingly there has been a transfer between restricted GAG funds and restricted fixed asset funds of £17,789 to reflect this.

Some of the devolved formula capital grant from the ESFA has been utilised to pay the amounts due on the capital loan from the Local Authority. Accordingly a transfer of £9,728 has been made between the devolved capital fund and the KCC loan within the restricted fixed asset funds.

#### 22. PENSION AND SIMILAR OBLIGATIONS

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Kent County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020 and of the LGPS to the period ended 31 March 2022.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

### Teachers' pension scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

#### Valuation of the teachers' pension scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2023 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023. The key elements of the valuation are:

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## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 22. PENSION AND SIMILAR OBLIGATIONS - continued

- employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39.800 million
- no changes in individual employee contributions until at least 1 April 2025

This valuation result is due to be implemented from 1 April 2024.

The employer's pension costs paid to TPS in the period amounted to £787,317 (2022: £708,861).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

### Local government pension scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2023 was £249,000 (2022 - £237,000), of which employer's contributions totalled £196,000 (2022 - £185,000). and employees' contributions totalled £53,000 (2022 - £52,000). The agreed contribution rates for future years are 22.50 per cent for employers and 5.50 per cent for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of an academy trust closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

On 21 July 2022 the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on Gov.uk.

The amounts recognised in the Statement of Financial Activities are as follows:

	Defined benefit pension plans	
	31.8.23 £	31.8.22 £
Current service cost  Net interest from net defined benefit	248,000	479,000
asset/liability Past service cost	8,000 	34,000
	256,000	513,000
Actual return on plan assets	112,000	40,000

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 22. PENSION AND SIMILAR OBLIGATIONS - continued

Changes in the present value of the defined benefit obligation are as follows:

Opening defined benefit obligation Current service cost Contributions by scheme participants Interest cost Experience losses on obligation Remeasurements:		d benefit on plans 31.8.22 £ 4,496,000 479,000 52,000 75,000
Actuarial (gains)/losses from changes in demographic assumptions Actuarial (gains)/losses from changes in financial assumptions	(51,000) <u>(737,000</u> )	(95,000) (2,425,000)
	3,315,000	2,849,000
Changes in the fair value of scheme assets are as follows:		
		d benefit on plans 31.8.22 £
Opening fair value of scheme assets Contributions by employer Contributions by scheme participants Expected return Actuarial gains/(losses) Remeasurements:	2,559,000 196,000 53,000 114,000 (2,000)	2,355,000 185,000 52,000 41,000 (1,000)
Return on plan assets (excluding interest income) Assets other remeasurement	(133,000) 539,000 3,326,000	(73,000) 

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 22. PENSION AND SIMILAR OBLIGATIONS - continued

The amounts recognised in other recognised gains and losses are as follows:

	Defined benefit pension plans	
	31.8.23	31.8.22
	£	£
Actuarial (gains)/losses from changes in		
demographic assumptions	51,000	95,000
Actuarial (gains)/losses from changes in		
financial assumptions	737,000	2,425,000
Return on plan assets (excluding interest		
income)	(133,000)	(73,000)
Assets other remeasurement	539,000	-
Experience losses on defined benefit		
obligation	(831,000)	(267,000)
Impact of asset ceiling	<u>(11,000</u> )	10
	353,000	2 190 000
	<u>352,000</u>	2,180,000

The major categories of scheme assets as amounts of total scheme assets are as follows:

State   Stat			Defined benefit pension plans	
Equities       2,113,000       1,678,000         Gilts       19,000       15,000         Other bonds       460,000       338,000         Property       335,000       301,000         Cash       35,000       43,000         Absolute return fund       238,000       184,000         Infrastructure       126,000       -         Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):         Discount rate       5.30%       4.25%         Future salary increases       3.90%       3.95%				
Gilts       19,000       15,000         Other bonds       460,000       338,000         Property       335,000       301,000         Cash       35,000       43,000         Absolute return fund       238,000       184,000         Infrastructure       126,000          Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):         Discount rate       5.30%       4.25%         Future salary increases       3.90%       3.95%				
Other bonds         460,000         338,000           Property         335,000         301,000           Cash         35,000         43,000           Absolute return fund         238,000         184,000           Infrastructure         126,000            Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):         31.8.23         31.8.22           Discount rate         5.30%         4.25%           Future salary increases         3.90%         3.95%	Equities	• •		
Property         335,000         301,000           Cash         35,000         43,000           Absolute return fund         238,000         184,000           Infrastructure         126,000         -           Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):         31.8.23         31.8.22           Discount rate         5.30%         4.25%           Future salary increases         3.90%         3.95%	Gilts	· · · · · · · · · · · · · · · · · · ·	•	
Cash Absolute return fund Infrastructure         35,000 43,000 184,000	Other bonds	460,000	338,000	
Absolute return fund Infrastructure         238,000 184,000 126,000           Brincipal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):           Discount rate Future salary increases         31.8.23 31.8.22 1.8.23 1.8.22 1.8.23 1.8.22 1.8.23 1.8.23 1.8.22 1.8.25	Property	335,000	301,000	
Infrastructure         126,000         -           3,326,000         2,559,000           Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):         31.8.23         31.8.22           Discount rate Future salary increases         5.30%         4.25%           Future salary increases         3.90%         3.95%	Cash	35,000	43,000	
Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):  31.8.23 31.8.22  Discount rate 5.30% 4.25% Future salary increases 3.90% 3.95%	Absolute return fund	238,000	184,000	
Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):  31.8.23 31.8.22  Discount rate 5.30% 4.25%  Future salary increases 3.90% 3.95%	Infrastructure	126,000	-	
Discount rate       31.8.23       31.8.22         Discount rate       5.30%       4.25%         Future salary increases       3.90%       3.95%		3,326,000	2,559,000	
Discount rate 5.30% 4.25% Future salary increases 3.90% 3.95%	Principal actuarial assumptions at the Balance Sheet date (expressed as we	eighted averages):		
Future salary increases 3.90% 3.95%		31.8.23	31.8.22	
The state of the s	Discount rate	5.30%	4.25%	
· · · · · · · · · · · · · · · · · · ·	Future salary increases	3.90%	3.95%	
Future pension increases 2.90% 2.95%	Future pension increases	2.90%	2.95%	

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 22. PENSION AND SIMILAR OBLIGATIONS - continued

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

5 40 4 4	31.8.23	31.8.22
Retiring today Males Females	20.7 23.2	21 23.5
Retiring in 20 years Males Females	22 24.6	22.3 24.9
Sensitivity analysis	31.8.23 £	31.8.22 £
Discount rate +0.1% Discount rate -0.1% Mortality assumption - 1 year increase Mortality assumption - 1 year decrease	3,258,000 3,374,000 3,405,000 3,228,000	2,782,000 2,917,000 2,931,000 2,769,000

### 23. LONG-TERM COMMITMENTS, INCLUDING OPERATING LEASES

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.8.23	31.8.22
	£	£
Within one year	<u>1,776</u>	5,205

### 24. RELATED PARTY DISCLOSURES

Owing to the nature of the academy trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. The following related party transactions took place in the financial period.

All transactions involving such organisations or individuals are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the academy trust's financial regulations and normal procurement procedures relating to connected and related party transactions.

No related party transactions took place in the year of account other than certain Trustees' remuneration and expenses already disclosed in note 11.

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2023

### 25. AGENCY ARRANGEMENTS

The academy trust distributes 16-19 bursary funds to students as an agent for the ESFA. In the accounting period ended 31 August 2023 the trust received £29,797 and disbursed £21,964 from the fund. An amount of £7,833 (2021: £nil) is included in other creditors relating to undistributed funds that are repayable to ESFA.